

Adolescent Girls
Investment Plan



2025 Annual Report

Advancing Accountability, Amplifying Adolescent Girls' Voices



A note from the Co-Chairs



2025 was a significant year of growth, reflection, and momentum for AGIP. At a time when adolescent girls continue to face the impacts of shrinking civic space, declining funding for gender equality, conflict, climate insecurity, and growing anti-rights movements, AGIP remained steadfast in its commitment to ensuring that girls' rights, leadership, and realities stayed at the centre of global conversations and action.

The year marked an important milestone for the coalition with the launch of the [AGIP 2025-2027 Strategy](#). The strategy reaffirmed AGIP's commitment to strengthening girl-centred accountability, deepening meaningful adolescent girl engagement, building stronger coalition alignment, and increasing uptake of girl-centered research. Alongside honing in on what makes AGIP unique, the strategic process gave room to reflect on and celebrate

Throughout the year, AGIP members continued to show up with resilience, expertise and heart. Across regions and sectors, members contributed evidence, advocacy, lived experience, and innovative approaches to advancing adolescent girls' rights. One of the major highlights of the year was AGIP's flagship engagement at [CSW69](#), where members, partners, and girl advisors came together to advance conversations on accountability and investment for adolescent girls.

As Co-Chairs, we are proud of what the coalition has achieved together this year, but we are also clear-eyed about the work ahead. Progress for adolescent girls cannot be taken for granted. It requires sustained investment, collective action, accountability, and the courage to continue pushing for change even in difficult contexts.

We extend our deepest gratitude to our members, partners, girl advisors, donors, and allies for all their solidarity throughout 2025 and look forward to our collaboration in 2026.

Joy Zawadi & Awa Faly Ba,
AGIP Co-Chairs

About the Coalition

The Adolescent Girls Investment Plan (AGIP), co-chaired by [Plan International](#) and [Akili Dada](#), is a global, intergenerational, feminist coalition with members from research, advocacy, and girl-focused development organisations. We collaborate to drive political commitment, accountability and evidence-informed investments to shift outcomes for adolescent girls.

Spanning grassroots movements, INGOs, research institutions, philanthropic partners, girl-led groups, and youth-led organisations, AGIP's 18 members form a diverse and intergenerational coalition united by a shared commitment to advancing adolescent girls' rights, leadership, and meaningful participation globally.



This year our members demonstrated what feminist and girl-centred collaboration can achieve — advocating from community level to the United Nations to ensure that girls are centred and involved wherever decisions about their lives are made. Across the year, members championed adolescent girls' rights through powerful campaigns, research, and policy influence.

Executive Summary

2025 marked a pivotal year for the Adolescent Girls Investment Plan (AGIP). Against a backdrop of shrinking civic space, declining gender equality funding, geopolitical instability, and growing backlash against girls' rights, AGIP continued to convene diverse actors across the adolescent girls' ecosystem to advance collective action with and for adolescent girls.

A major milestone of the year was the launch of **AGIP's 2025-2027 Strategy: "Action and Accountability for Adolescent Girls."** The strategy reaffirmed and sharpened AGIP's commitment to strengthening girl-centred accountability, increasing evidence-informed advocacy, and institutionalising meaningful girl engagement and safeguarding across the coalition and sector. The strategy positioned AGIP as an agile, collaborative, multisectoral, and feminist coalition that looks at girls' lives and priorities holistically.

Throughout 2025, AGIP strengthened its collective advocacy across major global policy moments including **69th Session of the Commission on the Status of Women (CSW69)**, the **Fourth International Conference on Financing for Development (FfD4)**, the **80th Session of the United Nations General Assembly (UNGA80)**, and the **Second World Summit for Social Development (WSSD2)**. Through coordinated advocacy briefs, coalition events, strategic partnerships, and engagement through the Accountability Champions Platform, AGIP amplified girl-centred priorities and strengthened accountability conversations across global policy spaces while deepening collaboration with governments, multilateral actors, sector peers, and adolescent girls themselves.

2025 was a busy year for research generation and dissemination at AGIP. Through partnerships with members GAGE and ICRW, AGIP launched three pieces of evidence on girl-centred accountability, investing in adolescent girls and participatory research. We strengthened girl-centred advocacy through amplifying the evidence and tools online and through in-person events for the wider adolescent girls' ecosystem.

Meaningful Girl Engagement remained central to AGIP's work. The coalition marked 2.5 years of the **Adolescent Girls Advisory Committee** (AGAC), shared its learnings and onboarded a second cohort of girl advisors. AGIP also launched its Girl Advocacy Fund to support girls' meaningful and safe participation and leadership in global advocacy spaces.

AGIP's membership and governance structures also continued to strengthen throughout the year. The coalition welcomed Malala Fund back into the network to expand to **18 members**, refreshed the Board terms and introduced a new Communications and Membership Officer.

As AGIP looks ahead to 2026, the coalition remains committed to advancing girl-centred accountability, strengthening collaboration, and ensuring adolescent girls are actively shaping the systems and decisions that affect their lives. Amid shrinking civic space, funding cuts, and growing backlash against girls' rights, AGIP continues to champion a future where adolescent girls are recognised as leaders, rights holders, and powerful agents of change.

AGIP PROGRESS IN 2025

2025–2027 AGIP Strategy Launch

In June, AGIP launched its 2025-2027 strategy, *'Action and Accountability for Adolescent Girls'*, driving impact across advocacy, evidence, and meaningful girl and youth engagement. It sets out an ambitious and focused agenda for advancing collective action for adolescent girls in an increasingly complex global and political context.

A summary

The strategy responds to growing global threats to girls' rights, persistent gaps in girl-centred accountability, and low uptake of evidence across the sector. It is anchored in three core pillars:

- **Advocacy:** Leveraging the coalition's collective strength to influence global decision-makers, increase political commitments and investments, and strengthen accountability with and for adolescent girls.
- **Evidence:** Drawing on members' technical expertise to generate, use, share, and promote girl-centred, co-led research informed by lived experience, demonstrating 'what works' with and for adolescent girls.
- Underpinning both pillars is AGIP's overarching commitment to **meaningful girl engagement and safeguarding**, which guides all coalition work.

Our goals



By 2027, AGIP aims to achieve the following overarching goals, to contribute to global-level outcomes for gender equality and girls' rights:

1

By the end of 2027, AGIP has successfully influenced key decision-makers and advocacy spaces to recognise, include, and invest in the unique needs of adolescent girls. AGIP has played a leading role in holding governments and the sector to account for their girl-centred commitments.

2

By the end of 2027, AGIP has significantly contributed to evidence-informed investments for adolescent girls through advocating for girl-centred and co-led research, and facilitating the uptake and dissemination of evidence among the sector. AGIP has also demonstrated the impact of the coalition itself.

3

By the end of 2027, all AGIP members have modelled meaningful girl engagement, and driven its integration across decision-making levels to ensure that adolescent girls' inclusion and leadership is well resourced and supported. AGIP has set the standard for girls advisory models, and safeguarding best practice for the sector.

The strategy positions AGIP as a multisectoral, girl-centred and accountable coalition that is agile, collaborative, and grounded in feminist principles.

Strategic Project

Accompanying the launch of the 2025-2027 strategy, in May 2025, an external strategic consultancy was commissioned by the AGIP Board to address major and intensifying global challenges for gender equality. The purpose of the review was to reflect on AGIP's evolution and impact since its founding, assess its unique value within the changing girls' rights ecosystem, and examine how its core strengths can continue to drive positive outcomes amid funding cuts, geopolitical instability, and growing backlash against girls' and women's rights.

Conducted between July and October 2025 by consultants **Varina Winder** and **Betsy Bramon**, the project combined a comprehensive desk review of AGIP strategy documents, research outputs, and advocacy products with deep engagement across the coalition. This included key informant interviews with adolescent girls, member organizations, funders, board representatives, and the secretariat, as well as member and board workshops and surveys.

The consultancy produced two complementary outputs: an Achievements Report, documenting AGIP's historical strengths and contributions from its founding to the end of its 2024 strategy, and an Insights Report, capturing member reflections, sector challenges, and recommendations for 2025 and beyond. Together, these outputs laid the foundation for [AGIP's first Impact Report \(2019-2024\)](#), providing a grounded, collective assessment of the coalition's positioning, enabling factors, and ongoing role as a girl-centered, intergenerational platform as it implements its 2025-2027 Strategy.

WHAT MAKES AGIP UNIQUE

Girl-centered: By Design and In Practice

We walk the talk on adolescent girls' inclusion and leadership and set the global standard on safeguarding. Guided by our [Girl Advisors](#), co-creation with adolescent girls is key to how we operate. We enable and empower them to drive the agenda, collaborate and participate in global events.

Focus on Accountability

We model and provide frameworks on how to develop, uphold, and implement girl-centered commitments. We help ensure girls are consistently prioritised not only by our coalition, but by our sector, by governments, and the multilateral system.

Multi-Issue and Holistic

We are united in driving the global agenda for adolescent girls. We understand that being girl-centered means addressing the full range of issues that affect girls and their communities. Through this shared vision, we contribute to sector-wide growth.

Cross-sector Expertise

We represent globally diverse, high-impact leaders with international and grassroots networks. We draw on the wealth of our diverse technical expertise – across advocacy, research, girl engagement, and girls' rights and programming. We build on one another's strengths, knowledge and resources with mutual support and continuous learning.

Advocacy Highlights

In 2025, our advocacy work focused on strengthening accountability, amplifying girl-centred priorities, and coordinating collective influence across global policy spaces. Through the [Accountability Champions Platform](#), we carried out an internal review with our member taskforce, and continued outreach to government officials while sustaining engagement with sector peers and adolescent girls. Key moments included a [multi-stakeholder event at CSW69](#) in March and a [bi-annual knowledge-sharing session](#) in November, convened alongside ACP taskforce members (ActionAid UK, GAGE-ODI, IPPF, ICRW, Plan International, and Women Deliver).

At CSW69, AGIP organised the event [Resisting the Rollback: Strengthening Action on Girl-Centred Accountability](#), bringing together adolescent girl advocates, governments, feminist organisations, researchers, donors, and civil society actors to strengthen collective accountability for adolescent girls' rights. Through powerful personal testimonies, policy insights, and the launch of ICRW's girl-centred research, the event underscored the need for urgent structural change.

“Accountability is not just about ticking a box—it’s about transforming lives.”

~ Princess, Adolescent Girl Leader

We strengthened collective action throughout the year through coordinated advocacy briefs bringing together evidence and girl-centred priorities from across the coalition. We curated briefs for key global policy moments including the [Commission on the Status of Women \(CSW69\) in March 2025](#), the [Fourth International Conference on Financing for Development \(FfD4\)](#), [United Nations General Assembly \(UNGA80\)](#), and the [World Summit for Social Development \(WSSD2\)](#).

Finally, we deepened collaboration with sector peers by inviting and spotlighting UN members and girl-centred partners such as [The Working Group On Girls \(WGG\)](#), [World Association of Girl Guides and Girl Scouts \(WAGGGS\)](#), [EMpower-The Emerging Markets Foundation](#), and [Partnership for Maternal, Newborn and Child Health \(PMNCH\)](#) at AGIP events, co-sponsoring [WGG’s International Day of the Girl campaign](#), and proactively sharing advocacy opportunities with Girls Deliver and What Girls Want communities. AGIP also actively contributed to Girls Deliver and Women Deliver 2026 processes, including the Girls Deliver Working Group and Advocacy Roadmap.



Evidence Highlights

2025 was a significant year for AGIP's evidence and learning agenda, with the coalition strengthening its role in generating, translating, and amplifying girl-centred evidence to influence advocacy, accountability, and investment conversations globally. Across the year, AGIP worked alongside research and advocacy members to launch key evidence pieces that centred the lived realities, demands, and priorities of adolescent girls.

In February 2025, AGIP and GAGE launched the third in the series on ***Investing in Adolescent Girls: Mapping the Donor Landscape***, which analysed trends in gender and adolescent-focused Official Development Assistance (ODA). The research revealed that although overall funding levels had increased, adolescent girls were becoming increasingly deprioritised within global development financing. The findings also highlighted that only 1.1% of funding reached youth-led organisations, while investments in SRHR and support for adolescents with disabilities remained critically low. The research strengthened AGIP's calls for more transparent, equitable, and sustained investment in adolescent girls, particularly amid shrinking global funding for gender equality.

At CSW69, AGIP and ICRW launched ***Towards Inclusive Systems: Understanding Adolescent Girls' Engagement, Challenges, and Demands for System-led Accountability***, a multi-country research initiative capturing adolescent girls' experiences engaging with accountability systems across Africa, Asia, and Latin America. The findings highlighted persistent barriers including restrictive gender norms, inaccessible systems, weak implementation of accountability platforms, and limited safe spaces for girls' participation. Girls also called for stronger grievance mechanisms, self-advocacy training, and meaningful recognition as political actors within governance and accountability processes. The research directly informed AGIP's advocacy on girl-centred accountability and contributed to the launch of the AGIP Girl-Centred Accountability Charter during CSW69.

Later in the year, AGIP and GAGE convened a webinar bringing together researchers, practitioners, and girl advocates to launch the ***AGIP-GAGE Participatory Research Toolkit***. The toolkit was developed to support more ethical, meaningful, and girl-centred participatory research practices with adolescent girls. It emphasised co-creation, safeguarding, lived experience, and the importance of positioning adolescent girls as active contributors within research processes rather than subjects of research alone.



Meaningful Girl & Youth Engagement



In 2025, AGIP continued to deepen its commitment to **Meaningful Girl Engagement (MGE)** by strengthening intergenerational leadership, institutionalizing learning, and resourcing girls' participation in global spaces.

Through the **Adolescent Girls Advisory Committee (AGAC)**, we marked 2.5 years of Cohort 1's engagement, a milestone that reflects sustained, structured power-sharing within the coalition. In August 2025, we co-created and launched the **AGAC Handbook**, capturing key lessons and learning from Cohort 1 to support replication, reflection, and stronger advisory models across the sector. In November 2025, we onboarded **Cohort 2**, continuing to institutionalise girls' leadership within AGIP's strategy and governance.

Serving as Board Vice-Chair Youth has truly been one of the most meaningful experiences of my journey so far. AGIP has taught me so much about leadership, accountability, and most importantly, about keeping girls' lived realities at the center of every decision. It's honestly difficult to put into words all that this experience has represented for me. I am deeply grateful for the trust, mentorship, and collaboration I experienced throughout my term. It has been an honor to contribute during such an important and transformative period for AGIP. I carry these learnings with me as I move forward into adulthood.

~Ximena Millan, AGIP Girl Advisor & Board Vice-Chair Youth, 2023-2025

Over 2025, we meaningfully engaged **15 adolescent girls and 6 young women** in AGIP-led and affiliated events, including CSW69, the bi-annual Accountability Champions Platform knowledge-sharing session, research launch webinars, and other global engagements. These were not only symbolic moments of participation but also structured opportunities for girls to shape dialogue and influence outcomes. Two Girl Advisors were nominated to the Girls Deliver Adolescent Girls Working Group, further strengthening intergenerational representation in global spaces.

Importantly, AGIP backed this commitment with financial recognition, dedicating approximately **USD 12,000** to support the meaningful engagement of adolescent girls and young women both within AGIP structures and in external spaces where the coalition was present, reinforcing our belief that participation must be resourced, safeguarded, and valued. Building on this, as part of the new strategy the **AGIP Girl Advocacy Fund** was launched as a core offering to members. The pilot fund made **USD 5,000** available to members to meaningfully and safely support their young advocates' participation in key advocacy spaces. We were proud to support two young leaders' engagement at the African Union Girls Summit in December through ActionAid.

Serving and working for AGAC has been a great honour for me. It has been a journey of growth, learning, laughing, and friendship. As the term has come to an end, I am sincerely grateful for all the support I have received, including financial support, social media recognition, and knowledge sharing. Really looking forward to our paths crossing again!

~Misati Sharly, AGIP Girl Advisor and Board Member, 2023-2025

Membership

AGIP's members are globally distributed and bring complementary strengths from across research, advocacy, programming, and movement building, with strong representation from international NGOs, research institutions, and youth-led and feminist organizations working directly with adolescent girls and young women. This diversity enables the coalition to remain both globally influential and grounded in the lived realities of girls.

AGIP's coalition continued to grow and strengthen in 2025, with the membership currently standing at **18 organizations**. During the year, we were pleased to welcome Malala Fund back into the coalition after a brief hiatus, further strengthening the breadth of expertise within the network.

To deepen collaboration and ensure AGIP continues to respond to members' evolving priorities, the Secretariat launched a biannual **membership review process**. These reviews create structured opportunities for one-on-one conversations with members to understand their advocacy priorities, organizational plans, and for mutual reflection and learning.

AGIP launched **Quarterly Coalition Calls** to serve as a space for connection, coordination, and collective growth across the membership throughout 2025. Held every quarter, the calls brought together members, from across regions to share updates, spotlight ongoing work, discuss emerging priorities within the adolescent girls' ecosystem, and strengthen collaboration across the coalition.



Throughout 2025, AGIP members continued to play an active role in shaping global conversations on girls' rights across AGIP and major policy spaces. Members including Akili Dada, ActionAid UK, GAGE, Girls Not Brides, ICRW, Malala Fund, Plan International and Women Deliver contributed through political advocacy, research presentations, youth-led dialogues, and collaborative events.

Members engaged in key moments including CSW69, UNGA80, ICFP, and FfD4. These convenings created opportunities to elevate girl advocates' perspectives, share new evidence on adolescent girls' well-being, and strengthen cross-sector partnerships among civil society, governments, and multilateral actors. An overview of the coalition's collective presence across some of these events is captured in the first [AGIP Global Convenings Blog](#) which highlights member-led advocacy, evidence sharing, and collaboration across key global moments that took place in November 2025.



Transitions

The Board

As the AGIP Board came to the end of their term in December 2025, a **Board rotation process** began at the end of the year to strengthen AGIP's governance structure and ensure continued strategic leadership of the coalition. As part of this process, the **Board Terms of Reference (ToR)** were reviewed and updated to reflect the coalition's evolving priorities and governance needs.

As part of the leadership transition, **Kathleen Sherwin** transitioned out of her Co-Chair role as she stepped down from her position at **Plan International**. The Plan International Co-Chair position was subsequently handed over to **Awa Faly Ba**, ensuring continuity in leadership and representation from the organization within AGIP's Board.

The Secretariat

In October, the AGIP Secretariat onboarded a new **Communications and Membership Officer**, strengthening the coalition's capacity to support member engagement, coordination, and strategic communications. The role focuses on enhancing collaboration across the membership, amplifying AGIP's collective advocacy and evidence products, and improving information sharing through platforms such as coalition updates, social media, and member coordination spaces.

Closing Reflections

As 2025 comes to a close, AGIP stands at an important moment in its journey. The launch of our 2025–2027 Strategy, key recommendations emerging from the strategic project, the onboarding of a new Cohort of Girl Advisors, and the strengthening of our governance structures have collectively laid a strong foundation for the coalition's next chapter in advancing adolescent girls' rights and leadership globally. At a time when global progress on gender equality faces growing political, economic, and social pressures, AGIP's role as a collaborative, girl-centred platform for accountability and investment has never been more critical.

Over the past year, our members have demonstrated the value of working together across disciplines and regions, bringing girl-centred research, advocacy, and lived experience into global policy spaces. From shaping conversations at major international convenings to strengthening evidence uptake and resourcing meaningful girl engagement, AGIP continues to show what is possible when girls' voices, feminist principles, and collective expertise guide our work.

In 2026, AGIP looks forward to strengthening its advocacy on girl-centred accountability, building uptake of critical research and deepening collaboration across its membership. Through sustained partnership and collective action across key global convenings such as Women Deliver and beyond, AGIP will keep holding the line and advancing girl-centred priorities, centring adolescent girls in all their diversity.



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